### Gareth Owens LL.B Barrister/Bargyfreithiwr

Chief Officer (Governance)
Prif Swyddog (Llywodraethu)



Contact Officer: Nicola Gittins 01352 702345 nicola.gittins@flintshire.gov.uk

To: The Leader of the Council and Cabinet Members

19 September 2024

Dear Sir/Madam

# NOTICE OF HYBRID MEETING CABINET WEDNESDAY, 25TH SEPTEMBER, 2024 at 10.00 AM

Yours faithfully

Steven Goodrum
Democratic Services Manager

Please note: Attendance at this meeting is either in person in the Delyn Committee Room, Flintshire County Council, County Hall, Mold, Flintshire or on a virtual basis.

The meeting will be live streamed onto the Council's website. The live streaming will stop when any confidential items are considered. A recording of the meeting will also be available, shortly after the meeting at https://flintshire.public-i.tv/core/portal/home

If you have any queries regarding this, please contact a member of the Democratic Services Team on 01352 702345.

#### AGENDA

#### 1 APOLOGIES

**Purpose:** To receive any apologies.

#### 2 **DECLARATIONS OF INTEREST**

**Purpose:** To receive any declarations and advise Members accordingly.

#### 3 **MINUTES** (Pages 9 - 32)

**Purpose:** To confirm as a correct record the minutes of the meetings

held on 16th and 23rd July 2024.

TO CONSIDER THE FOLLOWING REPORTS

#### STRATEGIC REPORTS

4 MEDIUM TERM FINANCIAL STRATEGY AND BUDGET 2025/26 (Pages 33 - 44)

Report of Chief Executive, Corporate Finance Manager - Cabinet Member for Finance and Social Value

**Purpose:** To provide an update on the budget estimates and strategy for

the setting of the 2025/26 budget and to refer to the relevant

Overview and Scrutiny Committees.

#### 5 **AUDIT WALES REPORT – FINANCIAL SUSTAINABILITY** (Pages 45 - 64)

Report of Chief Executive, Corporate Finance Manager - Cabinet Member for Finance and Social Value

**Purpose:** To consider the report on Financial Sustainability from Audit

Wales and agree the organisational response.

6 ANNUAL PERFORMANCE REPORT 2023/24 TO INCORPORATE THE COUNCIL PLAN END OF YEAR PERFORMANCE REPORT 2023/24 (Pages 65 - 256)

Report of Chief Executive - Cabinet Member for Corporate Services

**Purpose:** To approve the Annual Performance Report 2023-24, noting

the Council Plan (2023-28) end of year performance for 2023-

24.

### 7 **CORPORATE SELF-ASSESSMENT 2023/24** (Pages 257 - 304)

Report of Chief Executive - Cabinet Member for Corporate Services

**Purpose:** To accept and approve the findings of the Corporate Self-

Assessment 2023/24. To approve the opportunities for

improvement identified in Corporate Self-Assessment 2023/24.

# 8 FLINTSHIRE AND WREXHAM PSB ANNUAL REPORT 2023/2024 (Pages 305 - 322)

Report of Chief Executive - Deputy Leader of the Council and Cabinet Member for Streetscene and Transportation

**Purpose:** To present the Flintshire and Wrexham Public Services Board

(PSB) Annual Report 2023.

#### **OPERATIONAL REPORTS**

### 9 **REVENUE BUDGET MONITORING 2024/25 (MONTH 4)** (Pages 323 - 348)

Report of Corporate Finance Manager - Cabinet Member for Finance and Social Value

**Purpose:** This regular monthly report provides the latest revenue budget

monitoring position for 2024/25 for the Council Fund and Housing Revenue Account. The position is based on actual income and expenditure as at Month 4, and projects forward to

year-end.

# 10 <u>CAPITAL PROGRAMME MONITORING 2024/25 (MONTH 4)</u> (Pages 349 - 378)

Report of Corporate Finance Manager - Cabinet Member for Finance and Social Value

**Purpose:** To present the Month 4 Capital Programme information for

2024/25.

#### 11 **TREASURY MANAGEMENT ANNUAL REPORT 2023/24** (Pages 379 - 402)

Report of Corporate Finance Manager - Cabinet Member for Finance and Social Value

**Purpose:** To present the draft Annual Treasury Management Report for

2023/24 for recommendation to Council.

# 12 <u>RESIDENTIAL CARE SECTOR REVIEW 2024-2034 AND TŶ CROES ATTI</u> <u>PROGRESS REPORT</u> (Pages 403 - 440)

Report of Chief Officer (Social Services) - Deputy Leader of the Council and Cabinet Member for Social Services and Wellbeing

**Purpose:** To review and update the residential care review completed in

2016/2019, and to examine the changes the residential care sector, locally and nationally, is projected to experience by the year 2034. It will assess the current state of Flintshire's market

as well as predict the likely situation in 2034 and offer

recommendations to manage and mitigate the forecasted risks. The report will also cover an update on the development of Ty

Croes Atti Care Home.

# 13 <u>CAPITAL WORKS – PROCUREMENT OF WHQS INTERNAL WORKS</u> (Pages 441 - 444)

Report of Chief Officer (Housing and Communities) - Cabinet Member for Housing

**Purpose:** To seek approval to award a contract procured through the

Procure Plus Framework, enabling the Council to continue with the WHQS Whole House Internal works to approximately 400

properties over the next two financial years.

### 14 <u>CAPITAL WORKS – PROCUREMENT WORKS RELATING TO FIRE</u> <u>SAFETY (HIGHRISE)</u> (Pages 445 - 450)

Report of Chief Officer (Housing and Communities) - Cabinet Member for Housing

**Purpose:** To seek approval to award a contract procured through the

North Wales Construction Partnership, phase 3 (NWCP3) procurement framework, enabling the Council to continue with the fire safety and compliance related works to our council owned assets, in particular the high-rise blocks in Flint.

# 15 ANNUAL REPORT ON THE SOCIAL SERVICES COMPLAINTS AND COMPLIMENTS PROCEDURE (Pages 451 - 474)

Report of Chief Officer (Social Services) - Deputy Leader of the Council and Cabinet Member for Social Services and Wellbeing

**Purpose:** To scrutinise the effectiveness of the complaints procedure

with lessons being learnt to improve service provision.

### 16 **FLINTSHIRE MICRO-CARE PROJECT** (Pages 475 - 484)

Report of Chief Officer (Social Services) - Deputy Leader of the Council and Cabinet Member for Social Services and Wellbeing

**Purpose:** To provide an update on Flintshire's Micro-Carer market,

provide an evaluation of the project to date, and to inform of

any key developments going forward.

### 17 **YOUNG FLINTSHIRE PARTICIPATION MODEL** (Pages 485 - 496)

Report of Chief Officer (Education and Youth) - Cabinet Member for Education, Welsh Language and Culture

**Purpose:** To seek support for the approach to engage children and

young people in Flintshire.

# 18 **FLINTSHIRE YOUTH JUSTICE SERVICE HMIP INSPECTION** (Pages 497 - 502)

Report of Chief Officer (Education and Youth) - Cabinet Member for Education, Welsh Language and Culture

**Purpose:** To provide assurance on the quality of the Youth Justice

Service in Flintshire.

# 19 <u>WINTER MAINTENANCE - DECISION MAKING REVIEW 2024</u> (Pages 503 - 536)

Report of Chief Officer (Streetscene and Transportation) - Deputy Leader of the Council and Cabinet Member for Streetscene and Transportation

**Purpose:** To provide an update of the proposed alterations to the current

decision-making process within the 'Winter Maintenance Policy 2023 – 2025,' which was reviewed and agreed in September 2023, and set out to achieve savings identified in budget

setting in February 2024.

# 20 <u>AUDIT WALES REPORT (SETTING OF THE WELL-BEING OBJECTIVES)</u> (Pages 537 - 574)

Report of Chief Executive - Cabinet Member for Finance and Social Value, Deputy Leader of the Council and Cabinet Member for Social Services and Wellbeing

**Purpose:** To review the recommendations for improvement advised by

Audit Wales, along with the Council's response.

### 21 FLINTSHIRE CONNECTS ANNUAL REPORT 2023-24 (Pages 575 - 582)

Report of Chief Officer (Governance) - Cabinet Member for Corporate Services

**Purpose:** To provide an overview of the annual performance of Flintshire

Connects during 2023-24.

### 22 **SOCIAL VALUE PROGRESS UPDATE** (Pages 583 - 588)

Report of Corporate Manager – Capital Programme & Assets - Cabinet Member for Finance and Social Value

**Purpose:** To present social value performance data for the latter six

months of the financial year 2023/24.

### 23 **WORKFORCE SURVEY 2023** (Pages 589 - 636)

Report of Corporate Manager, People and Organisational Development - Cllr Linda Thomas

**Purpose:** To share the outcomes of the latest workforce survey and seek

approval for the introduction of a new set of core values.

# 24 <u>CALL-IN REPORT - COUNCIL'S TRANSITION TO A RESTRICTED</u> <u>CAPACITY RESIDUAL WASTE COLLECTION MODEL</u> (Pages 637 - 686)

Report of Chief Officer (Governance) - Cabinet Member for Corporate Services

**Purpose:** To update Cabinet following the call-in meeting relating to the

Council's Transition to a Restricted Capacity Residual Waste

Collection Model held on Tuesday 30th July.

# 25 <u>CALL-IN REPORT - ANNUAL REVIEW OF FEES AND CHARGES 2024</u> (Pages 687 - 748)

Report of Chief Officer (Governance) - Cabinet Member for Finance and Social Value

**Purpose:** To update Cabinet following the call-in meeting relating to

Annual Review of Fees and Charges 2024 held on Wednesday

7th August.

### 26 **EXERCISE OF DELEGATED POWERS** (Pages 749 - 750)

**Purpose:** To provide details of actions taken under delegated powers.

# FORWARD WORK PROGRAMME - COUNTY COUNCIL, CABINET, AUDIT AND OVERVIEW & SCRUTINY - FOR INFORMATION

# LOCAL GOVERNMENT (ACCESS TO INFORMATION) ACT 1985 - TO CONSIDER THE EXCLUSION OF THE PRESS AND PUBLIC

The following item is considered to be exempt by virtue of Paragraph(s) 14 of Part 4 of Schedule 12A of the Local Government Act 1972 (as amended).

The public interest in withholding the information outweighs the interest in disclosing it until such time as the contract has been awarded.

## 27 <u>LEISURE, LIBRARIES, PLAY, AND MUSEUM SERVICES UPDATE</u> <u>REPORT</u> (Pages 799 - 808)

Report of Corporate Manager – Capital Programme & Assets - Cabinet Member for Education, Welsh Language and Culture

**Purpose:** To provide an update on developments and progress made

since reports were last presented in May.

The following item is considered to be exempt by virtue of Paragraph(s) 14, 16 of Part 4 of Schedule 12A of the Local Government Act 1972 (as amended).

The report contains details of the business affairs of the authority and advice in respect of which legal privilege could be claimed. The public interest in withholding the report outweighs the interest in disclosing the report.

### 28 **DOMICILIARY AND RESIDENTIAL CARE BUDGET** (Pages 809 - 814)

Report of Chief Officer (Social Services) - Deputy Leader of the Council and Cabinet Member for Social Services and Wellbeing

**Purpose:** To propose and discuss changes to the financial assessment

and charging for Domiciliary Care and Residential Care

Services.

Please note that there may be a 10 minute adjournment of this meeting if it lasts longer than two hours